

## Investor Presentation Fourth Quarter And Year End 2009



#### Safe Harbor Statement

This presentation and the quidance contain forward-looking statements that involve risks and uncertainties. Such forward-looking statements generally can be identified by the use of forward-looking terminology such as "may," "will," "expect," "intend," "could," "estimate," "should," "anticipate," or "believe," or the negative thereof or variations thereon or similar terminology. Although the Company believes that the expectations reflected in such forward-looking statements will prove to be correct, the Company can give no assurance that such expectations will prove to have been correct. The actual future performance of the Company could differ materially from such statements. Factors that could cause or contribute to such differences include, but are not limited to: uncertainties regarding the ability to open new rent-to-own stores; the Company's ability to acquire additional rentto-own stores or customer accounts on favorable terms; the Company's ability to control costs and increase profitability; the Company's ability to successfully add financial services locations within its existing rent-to-own stores; the Company's ability to identify and successfully enter new lines of business offering products and services that appeal to its customer demographic, including its financial services products; the Company's ability to enhance the performance of acquired stores; the Company's ability to retain the revenue associated with acquired customer accounts; the Company's ability to identify and successfully market products and services that appeal to its customer demographic; the Company's ability to enter into new and collect on its rental purchase agreements; the Company's ability to enter into new and collect on its short-term loans; the passage of legislation adversely affecting the rent-to-own or financial services industries; the Company's failure to comply with statutes or regulations governing the rent-to-own or financial services industries; interest rates; increases in the unemployment rate; economic pressures, such as high fuel and utility costs, affecting the disposable income available to the Company's targeted consumers; changes in the Company's stock price and the number of shares of common stock that it may or may not repurchase; changes in estimates relating to self-insurance liabilities and income tax and litigation reserves; changes in the Company's effective tax rate; the Company's ability to maintain an effective system of internal controls; changes in the number of share-based compensation grants, methods used to value future share-based payments and changes in estimated forfeiture rates with respect to sharebased compensation; the resolution of any material litigation; and the other risks detailed from time to time in the Company's SEC reports, including but not limited to, its annual report on Form 10-K for the year ended December 31, 2009, and its quarterly reports for the quarters ended March 31, 2009, June 30, 2009, and September 30, 2009. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this press release. Except as required by law, the Company is not obligated to publicly release any revisions to these forward-looking statements to reflect the events or circumstances after the date of this press release or to reflect the occurrence of unanticipated events.



#### Key Investment Rationale

- Leading rent-to-own operator in the U.S.
- Proven business model
- Experienced management team
- Financially solid
  - Strong cash flow generation
  - Sound balance sheet and strong credit statistics
- Continue execution in our core rent-to-own business
- Seek additional distribution channels for our products and services

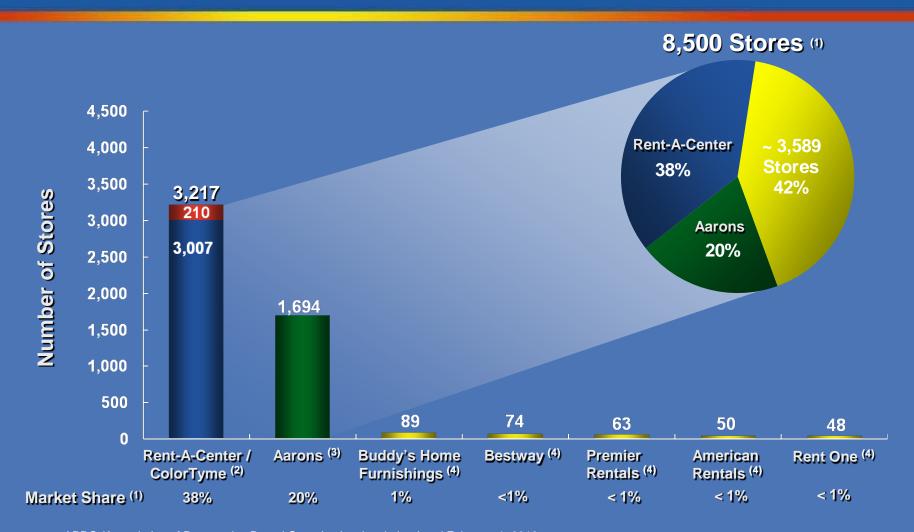


#### Leading RTO Operator in U.S.

- Largest rent-to-own operator in the U.S.
  - 38% market share based on store count
  - National footprint of over 3,000 company-owned stores and 210 franchised stores
- Broad selection of high quality, brand-name merchandise under flexible rental purchase agreements
- Primarily serves the "underbanked" consumer
- Generated \$2.8 billion in LTM revenue and \$360.1 million in LTM adjusted EBITDA as of December 31, 2009



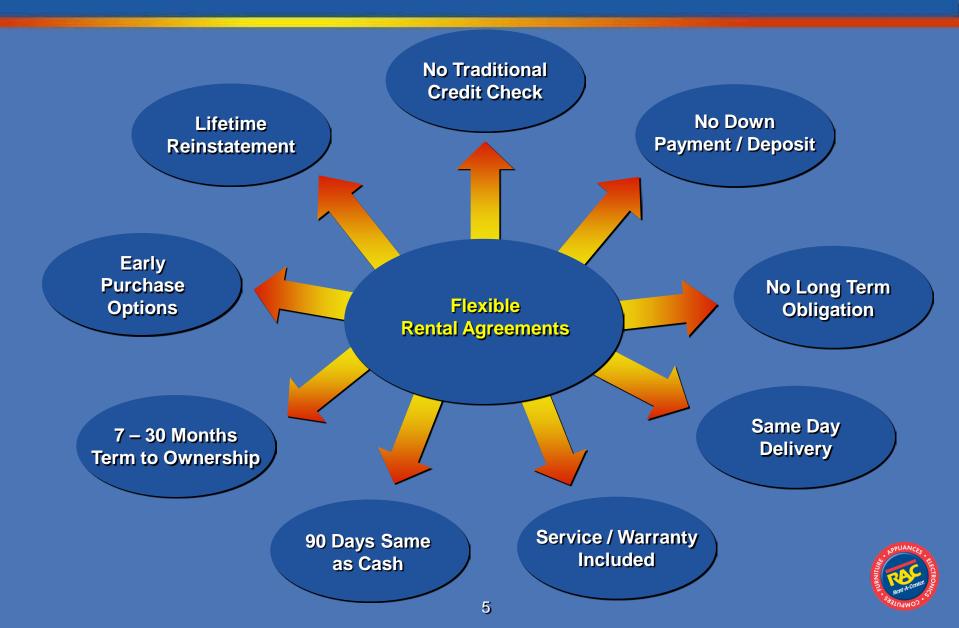
#### Leading Player in Fragmented Marketplace



- 1) APRO (Association of Progressive Rental Organizations) website dated February 1, 2010
- 2) Company data as of December 31, 2009
- 3) Company press release dated February 16, 2010
- 4) Company website estimates as of February 01, 2010



#### Rent-to-Own is an Appealing Transaction...



#### ... Serving the "Underbanked Working Family"...

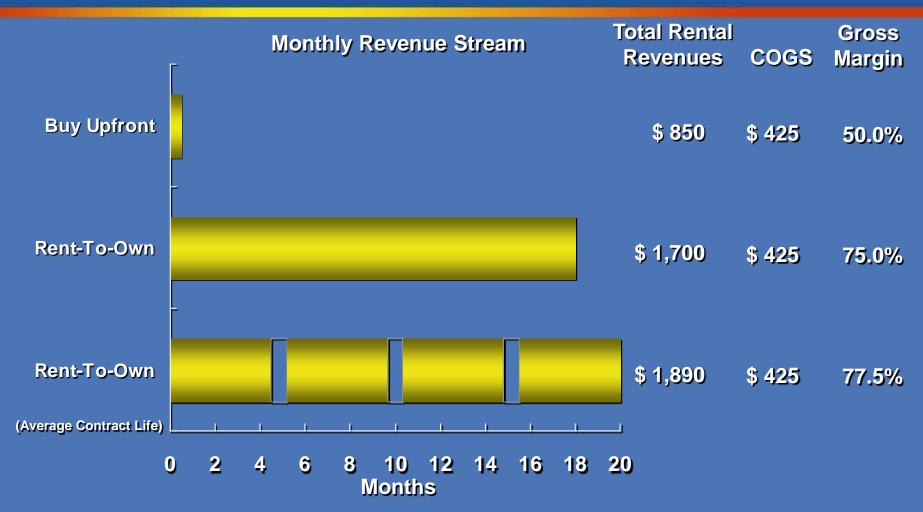
- Approximately 74% of customers in the rent-to-own industry have household incomes between \$15,000 and \$50,000 (1)
- Approximately 43.0 million households with household incomes between \$15,000 and \$50,000 (2)
- Industry is serving only 3.2 million of these households at a given time<sup>(1)</sup>



<sup>1)</sup> APRO (Association of Progressive Rental Organizations) website dated February 1, 2010

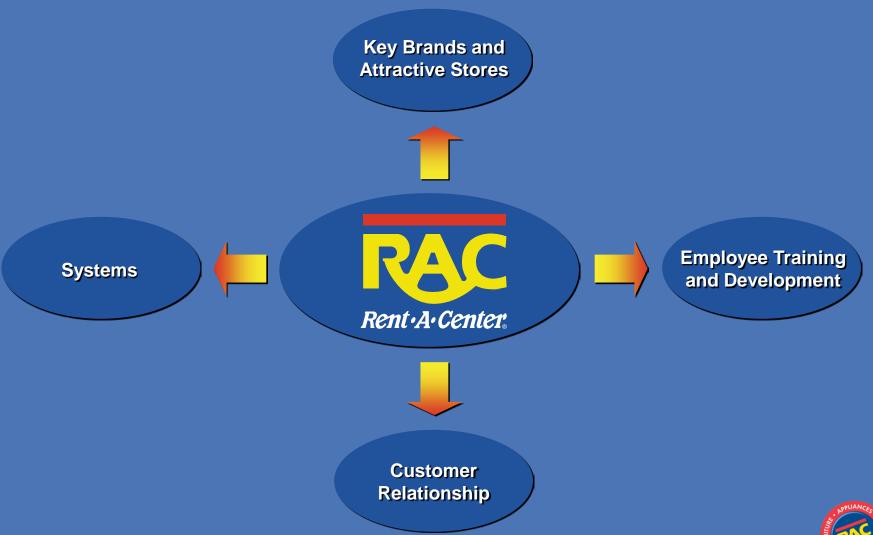
<sup>2)</sup> U.S. Census Bureau - 2009 CPS Survey

#### ...With Attractive Economics



<sup>\*</sup> The rental purchase transaction is a flexible alternative for consumers with features that include no long-term obligation and the right to terminate the transaction without penalty. For 75% of our initial rental purchase agreements, the customer returns the merchandise before acquiring ownership and the average term of the agreement is 4 to 5 months.

#### **Proven Business Model**



#### Easily Accessible, Highly Visible Sites



**Leased Sites Only** 

No Warehouses - Vendors Ship Directly to the Stores

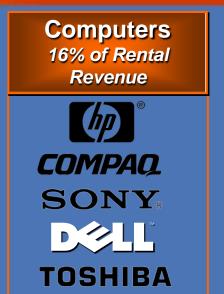


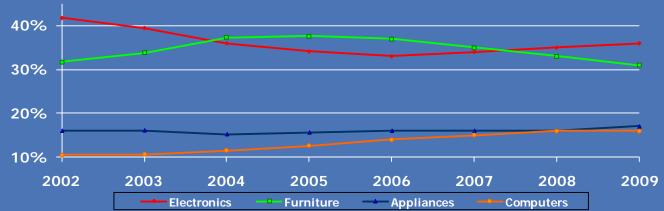
#### High Quality, Brand-Name Merchandise

# Electronics 36% of Rental Revenue SONY LG TOSHIBA JVC PHILIPS











#### **Experienced Management Team**

- Senior management team is the most experienced in RTO industry
  - CEO Mark Speese has over 30 years of RTO experience
  - President Mitch Fadel has over 25 years of RTO experience
  - Senior executives average over 15 years of RTO experience
- Attracting the best personnel with industry-leading salary and incentive plans



#### Strategic Objectives

- Enhance store level operations, revenue and profitability
  - Focus on our customer's in-store experience
  - Create compelling product values for our customers through the use of strategic merchandise purchases
  - Attract customers with targeted advertising campaigns
  - Improve operational efficiencies
  - Maintain expense control
- Seek additional distribution channels for our products and services
  - Improve and expand our financial services operations
  - Offer the rent-to-own transaction through agreements with other retailers
  - Alter the footprint and product mix for stores in urban locations
  - Expand our retail installment sales operations
  - Identify international rent-to-own markets
- Leverage our financial strength
  - Invest in technology to increase revenue and reduce our infrastructure cost
  - Look to opportunistically repurchase shares of our common stock as well as continue to enhance our balance sheet

#### Rent-to-own - Store Economics

- Start-up investment of approximately \$500,000 (3/4 for inventory)
- Begin turning a monthly profit in approximately nine months
- Cumulative break even profit in approximately two years
- Internal Rate of Return of approximately 40%<sup>(i)</sup>

(\$ in 000's)	Year 1	Year 2	Year 3	Year 4	Year 5
Revenues	\$430	\$760	\$860	\$890	\$910
EBITDA (1)	(\$100)	\$125	\$180	\$195	\$200
EBITDA Margin (1)	(23%)	16%	21%	22%	22%



<sup>(1)</sup> Before market and corporate allocation and income tax expense, terminal value of 6.0 x EBITDA in Year 5

#### Financial Services – Business Rationale

- Financial Services Industry
  - Industry revenue of \$7 billion
  - Fragmented similar to rent-to-own 25 years ago
  - Customer within RAC's national footprint
  - Attractive economics
- RAC's Strengths
  - Developing ongoing and lasting relationships with customers
  - Leveraging our real estate
  - Operating cash flow to support growth
  - Legislative expertise



#### Financial Services – Operations

- Product offerings primarily include deferred deposit and unsecured loans, check cashing, money transfers and money orders, debit cards and tax preparation
- Focusing on states that have enabling legislation
- Status of current operations
  - Growing the overall loan portfolio, improving collections and controlling expenses
  - Our focus on improving our operations has resulted in a small profit in the last six months of 2009
  - We anticipate expanding the business by adding financial services to approximately 50 rent-to-own locations in 2010



#### **Financial Overview**



#### Sales Growth



#### **EBITDA and EBITDA Margin**





#### **Operating Cash Flow**





### Schedule of Free Cash Flow 2010 Estimate (\$MM)

EBITDA	\$350 - \$370			
Net Cash Interest	(\$25)			
СарЕх	(\$85)			
Working Capital	\$70			
Taxes	(\$170)			
Free Cash Flow	\$140 - \$160			

OPERATING CASH FLOW	\$225 - \$245
CapEx	(\$85)
Free Cash Flow	\$140 - \$160

Note: Potential uses of Free Cash Flow include acquisitions, common stock repurchases or additional payments to service our existing debt.



#### **Current Capital Structure**

	Dec 31, 2009		% of Book Capital	Dec 31, 2008		% of Book Capital
Cash	\$	101.8		\$	87.4	
Senior Credit Facilities		711.2	36.3%		721.7	35.6%
Sub Notes		-	0.0%		225.4	11.1%
Total Debt		711.2	36.3%		947.1	46.7%
Shareholder's Equity		1,247.5	63.7%		1,079.2	53.3%
Total Capitalization	\$	1,958.7	100.0%	\$	2,026.3	100.0%
Net Debt/Total Capitalization			31.1%			42.4%





#### Guidance (per February 1, 2010 press release)

#### QUARTERLY

Total Revenue Adj. Diluted EPS

#### **ANNUAL**

Total Revenue Adj. Diluted EPS

#### Q1'10P

\$692.0 - \$712.0 MM \$0.64 - \$0.70

#### 2010P

\$2.70 - \$2.76 BN \$2.35 - \$2.55

#### Q1'09A

\$728.2 MM \$0.65 (1)

2009A

\$2.75 BN

\$2.48 (2)

- 1) Excludes the effects of \$3.0 million pre-tax litigation credit (\$0.03 per diluted share for the three months ended March 31, 2009) related to the *Hilda Perez* matter.
- 2) Excludes the effects of \$4.9 million pre-tax litigation credits in the first quarter and second quarter of 2009 (\$0.04 per diluted earnings per share for the twelve month period ended December 31, 2009) related to the *Hilda Perez* matter.



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