



Rent-A-Center:

Third Quarter 2020 Earnings Review



IMPORTANT NOTICES

Forward-Looking Statements

This communication contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including, among others, statements regarding our goals, plans and projections with respect to our operations, financial position and business strategy. Such forward-looking statements generally can be identified by the use of forward-looking terminology such as "may," "will," "expect," "intend," "could," "estimate," "predict," "continue," "should," "anticipate," "believe," or "confident," or the negative thereof or variations thereon or similar terminology. Such forward-looking statements are based on particular assumptions that our management has made in light of its experience and its perception of expected future developments and other factors that it believes are appropriate under the circumstances, and are subject to various risks and uncertainties. Factors that could cause or contribute to material and adverse differences between actual and anticipated results include, but are not limited to, the impact on our business of the COVID-19 pandemic and related federal, state, and local government restrictions, including adverse changes in such restrictions or the potential re-imposition of such restrictions limiting our ability to operate or that of our retail partners or franchisees, and the continuing economic uncertainty and volatility that has resulted from such matters and the other risks detailed from time to time in the reports filed by us with the SEC, including our most recently filed Annual Report on Form 10-K, as may be updated by reports on Form 10-Q or Form 8-K filed thereafter. You are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this communication. Except as required by law, we are not obligated to, and do not undertake to, publicly release any revisions to these forward-looking statements to reflect any events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

Use of Non-GAAP Financial Measures

This communication contains certain financial information determined by methods other than in accordance with U.S. Generally Accepted Accounting Principles (GAAP), including (1) Non-GAAP diluted earnings per share (net earnings, as adjusted for special items (as defined below), net of taxes, divided by the number of shares of our common stock on a fully diluted basis), (2) Adjusted EBITDA (net earnings before interest, taxes, depreciation and amortization, as adjusted for special items) on a consolidated and segment basis and (3) Free Cash Flow (net cash provided by operating activities less capital expenditures). "Special items" refers to certain gains and charges we view as extraordinary, unusual or non-recurring in nature and which we believe do not reflect our core business activities. For the periods presented herein, these special items are described in the quantitative reconciliation tables included below in this communication. Because of the inherent uncertainty related to the special items, management does not believe it is able to provide a meaningful forecast of the comparable GAAP measures or reconciliation to any forecasted GAAP measure without unreasonable effort.

These non-GAAP measures are additional tools intended to assist our management in comparing our performance on a more consistent basis for purposes of business decision-making by removing the impact of certain items management believes do not directly reflect our core operations. These measures are intended to assist management in evaluating operating performance and liquidity, comparing performance and liquidity across periods, planning and forecasting future business operations, helping determine levels of operating and capital investments and identifying and assessing additional trends potentially impacting our company that may not be shown solely by comparisons of GAAP measures. Consolidated Adjusted EBITDA and Free Cash Flow are also used as part our incentive compensation program for our executive officers and others.

We believe these non-GAAP financial measures also provide supplemental information that is useful to investors, analysts and other external users of our consolidated financial statements in understanding our financial results and evaluating our performance and liquidity from period to period. However, non-GAAP financial measures have inherent limitations and are not substitutes for or superior to, and they should be read together with, our consolidated financial statements prepared in accordance with GAAP. Further, because non-GAAP financial measures are not standardized, it may not be possible to compare such measures to the non-GAAP financial measures presented by other companies, even if they have the same or similar names.

Note that all sources in this presentation are from Company reports and Company estimates unless otherwise noted.





THIRD QUARTER 2020 REVIEW

- Consolidated revenues of \$712 million, up 9.6% versus the third quarter of 2019
- Third quarter Adjusted EBITDA¹ of \$92.1 million increased 63% over the third quarter 2019 and Non-GAAP Diluted EPS¹ of \$1.04 increased 121% over third quarter 2019
- Preferred Lease invoice volume +34.4%, which drove 9.3% revenue growth in the third quarter and should benefit further revenue growth as the team executes on growing pipeline
- Eleventh consecutive quarter of positive same store sales in the Rent-A-Center Business (+16.6% on a 2-year basis), with a significant increase in profitability
- E-commerce +71% in third quarter to 21% of Rent-A-Center Business sales; on track to reach 25% of sales in 2020

Note: Same store sale methodology - Same store sales generally represents revenue earned in stores that were operated by us for 13 months or more and are reported on a constant currency basis as a percentage of total revenue earned in stores of the segment during the indicated period. The Company excludes from the same store sales base any store that receives a certain level of customer accounts from closed stores or acquisitions. The receiving store will be eligible for inclusion in the same store sales base in the 30th full month following account transfer. Due to the COVID-19 pandemic and related temporary store closures, all 32 stores in Puerto Rico were excluded starting in March 2020 and will remain excluded for 18 months.

¹ Non-GAAP financial measure. Refer to explanations and reconciliations elsewhere in this presentation.



ECONOMIC TRENDS: FAVORABLE FOR LTO

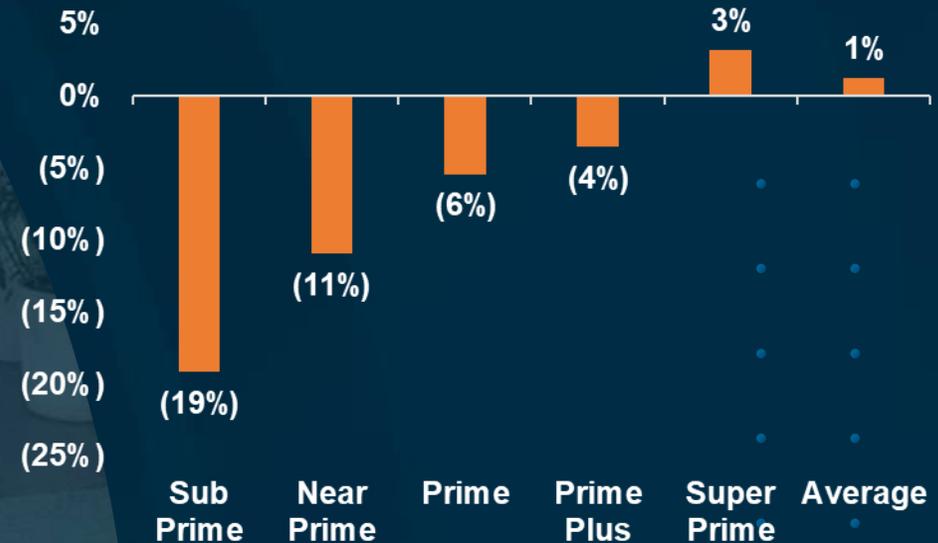
- Our model has proved resilient across economic cycles with current trends supportive for LTO growth
- 70% of banks tightened lending standards in Q3, according to the Federal Reserve Bank
- Subprime borrowers saw their limits cut 19.2% as banks reduced exposure during the coronavirus pandemic

Percent of Banks Tightening Lending Standards



Source: Federal Reserve Bank

Reduction in Borrowing Limits by Banks



Source: Bloomberg/Transunion

PREFERRED LEASE: ACCELERATING GROWTH

3Q 2020 Highlights

- Added new leadership with a long history of bringing disruptive innovation to financial services via technology
- Strong invoice volume driven by new retail partner additions, investment in sales and product diversification
- Centralized collections improves efficiencies and revenues
- Increased interest from retail partners & strong pipeline



Long-Term Growth Strategies

- Accelerate growth by positioning Preferred brand as leading FinTech platform
- Use technology to support frictionless partner onboarding, integration to e-commerce platforms
- Generate repeat business and an expanded potential customer base
- Continue to target long term goal of \$1.2B in revenue by end of 2022

PREFERRED DYNAMIX

- New operating structure to accelerate the pace of innovation and provide a more effective way to onboard new talent and digital expertise



Foundational LTO Program



Seamless LTO across mobile, web & store



Proprietary platform to facilitate e-commerce

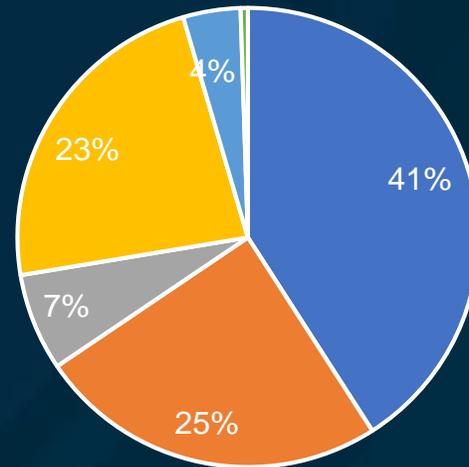


RENT-A-CENTER BUSINESS: DRIVING SUSTAINABLE, PROFITABLE GROWTH

3Q 2020 Highlights

- New leadership with proven track record across multiple functions at Rent-A-Center
- Strong demand for home products, furniture and appliances
- Increase in digital payment utilization is improving delinquencies
- E-commerce growing, customers generating higher profits

Rent-A-Center Business Product Assortment



- Furniture & Accessories
- Consumer Electronics
- Computers
- Appliances
- Mobile Phones
- Emerging Categories 1

Long-Term Growth Strategies

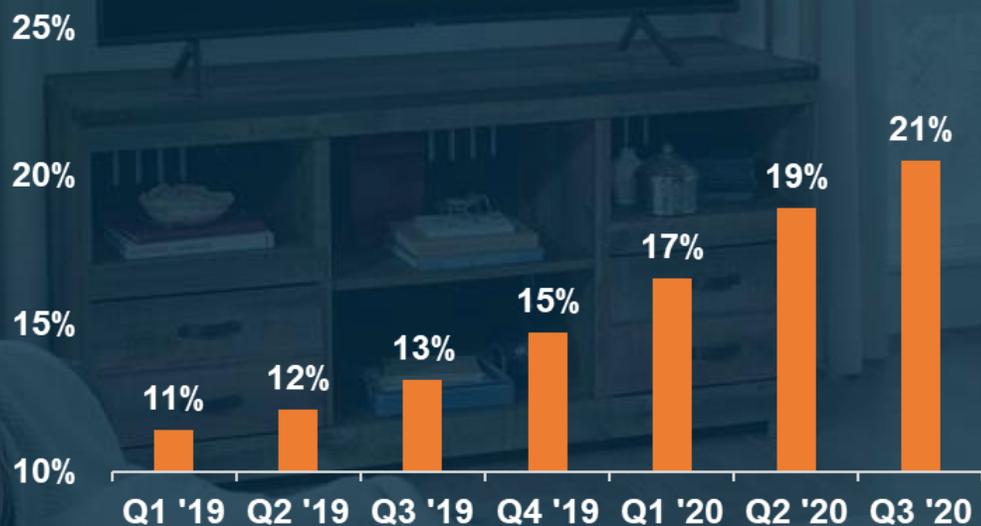
- Increase omni-channel sales while driving financial performance
- Accelerate shift to e-commerce via enhancements to platform, synergies with stores
- Leverage Preferred Lease decision engine, expand digital payment and communication
- Continue expansion into emerging product categories (Tires, Tools, Handbags, Jewelry)



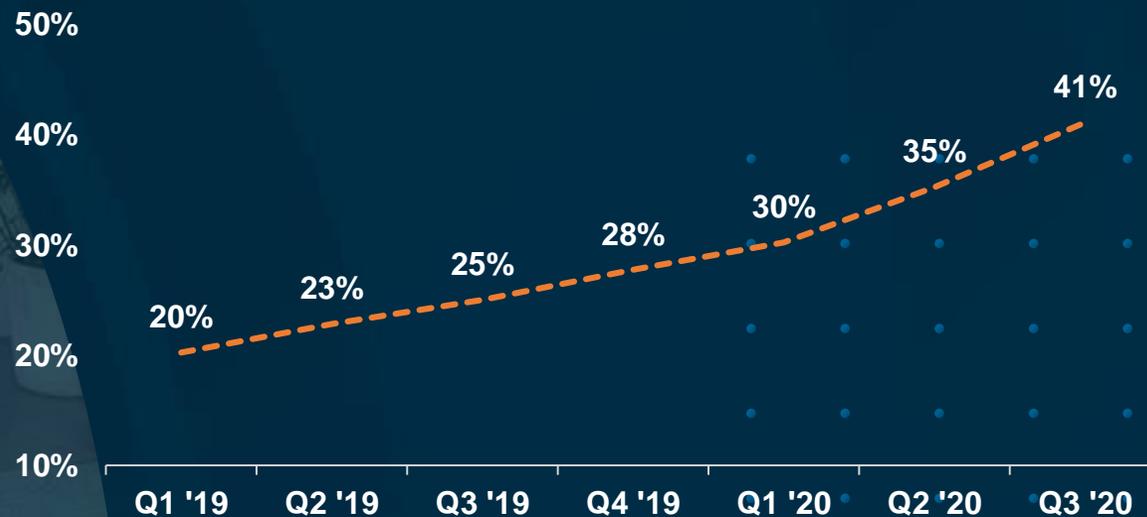
EVOLVING the LTO MODEL VIA DIGITAL

- Progress in digital payments and prospects for higher engagement rates have long-term benefits for omni-channel

Rent-A-Center Business E-Comm. Share of Total Revenues



Rent-A-Center Business % of Revenue from Digital Payments



FINANCIAL HIGHLIGHTS

Q3 2020

In millions, except percentages and EPS	<u>Actual</u>	<u>% of Total Revenue</u>	<u>Better or Worse versus Q3 2019</u>	
Rent-A-Center Business ¹	\$474	66.6%	\$38	8.6%
Preferred Lease	\$202	28.3%	\$17	9.3%
Franchising	\$24	3.4%	\$9	59.6%
Mexico	<u>\$12</u>	<u>1.7%</u>	<u>(\$1)</u>	<u>(9.1%)</u>
Total Revenue	\$712	100.0%	\$63	9.6%
		<u>% of Segment Revenue</u>		
Rent-A-Center Business	\$106	22.3%	\$46	870
Preferred Lease	\$17	8.3%	(\$6)	(380)
Franchising	\$3	13.2%	\$2	560
Mexico	\$2	15.1%	\$1	530
Corporate	<u>(\$35)</u>	<u>(4.9%)</u>	<u>(\$8)</u>	<u>(70)</u>
Adjusted EBITDA²	\$92	12.9%	\$36	420 bps
Non-GAAP Diluted EPS²	\$1.04		\$0.57	
<u>Selected Metrics</u>	<u>Q3 2020</u>		<u>Q3 2019</u>	
Operating Cash Flow	\$42		\$43	
Debt (excluding financing fees)	\$198		\$260	
Net Debt to Adjusted EBITDA	0.0x		0.8x	

¹ Year over year performance includes same store sales increase of 12.9%

² Non-GAAP financial measure. Refer to explanations and reconciliations elsewhere in this presentation.



THIRD QUARTER HIGHLIGHTS

Preferred Lease

- Revenue Growth: +9.3% YoY
- Invoice Volume: +34.4% YoY, driven by growth in new virtual retail partner additions and organic growth in existing locations
- Invoice Volume is expected to be up approximately 25 percent in 2020
- Skip / Stolen Losses: 11.3% of revenue
- Expenses: Managing costs with additional opportunity to reduce labor hours and improve collection efficiency

Rent-A-Center Business

- Same Store Sales: +12.9%
- Q3 Ending Lease Portfolio: +8.8% above LY
- Skip / Stolen Losses: 2.0% of revenue, driven by strong collections

Cash Flow

- Operating cash flow in Q3 \$42 million, with Free Cash Flow¹ of \$34 million
- Zero net debt

¹ Non-GAAP financial measure. Refer to explanations and reconciliations elsewhere in this presentation

2020 GUIDANCE:

	Annual Guidance ¹	
	Low	High
Consolidated ²		
Revenues (\$B)	\$2.795	\$2.825
Adjusted EBITDA (\$M) ⁴	\$308	\$323
Diluted Non-GAAP EPS ⁴	\$3.35	\$3.50
Free Cash Flow (\$M) ^{3,4}	\$200	\$215
Preferred Lease Segment		
Revenues (\$M)	\$812	\$822
Adjusted EBITDA (\$M) ⁴	\$66	\$71
Rent-A-Center Business Segment		
Revenues (\$B)	\$1.825	\$1.840
Adjusted EBITDA (\$M) ⁴	\$352	\$362

¹ The Company is increasing guidance for revenue, Adjusted EBITDA, Diluted Non-GAAP EPS and Free Cash Flow. Guidance ranges reflect the refranchising of 99 California Rent-A-Center locations in the fourth quarter; Guidance does not include the impact of any new franchising transactions

² Includes Rent-A-Center Business, Preferred Lease, Mexico, Franchise and Corporate segments

³ Free Cash Flow defined as operating cash flow less capital expenditures

⁴ Adjusted EBITDA, non-GAAP diluted earnings per share and free cash flow as of September 30, 2020 are non-GAAP measures reconciled to GAAP financial measures in the appendix of this presentation



CAPITAL STRATEGY

Investments

- Working capital investment in 2020 to support growth in demand across both segments
- Implementing additional e-commerce functionality
- Investments focused on capturing whitespace opportunity in virtual and digital as lease-to-own sector evolves

Maintain Conservative Balance Sheet

- No net debt as of 09/30/20
- Total liquidity of approximately \$437 million at 9/30/20

Return Excess Cash to Shareholders

- Dividend of \$0.29 per quarter with approximately 3-4% yield as of October 27, 2020
- Repurchased 1.46 million shares for \$26.6 million in 2020
- Continue to view share repurchases opportunistically

Liquidity¹ (in millions)



¹ Liquidity represents cash on hand plus revolver availability



Rent-A-Center: Positioned for Growth

Third Quarter 2020 Earnings Review

Question and Answer



APPENDIX



Reconciliation of Net Earnings Per Share to Non-GAAP Diluted Earnings Per Share

Three Months Ended September 30,

	2020		2019	
	Amount	Per Share	Amount	Per Share
<i>(in thousands, except per share data)</i>				
Net Earnings	\$ 64,030	\$ 1.15	\$ 31,277	\$ 0.56
Special items, net of taxes				
Other charges (gains) ¹	(1,341)	(0.02)	1,939	0.03
Debt refinancing charges	-	-	1,470	0.03
Discrete income tax items	(5,604)	(0.09)	(8,385)	(0.15)
Net earnings excluding special items	\$ 57,625	\$ 1.04	\$ 26,301	\$ 0.47

¹ Refer to slides 16 and 17 for additional details

Reconciliation of Operating Profit to Adjusted EBITDA (Consolidated and by Segment)

	Three Months Ended September 30, 2020					
<i>(in thousands)</i>	Rent-A-Center Business	Preferred Lease	Mexico	Franchising	Corporate	Consolidated
GAAP Operating Profit (Loss)	\$ 99,950	\$ 16,073	\$ 1,724	\$ 3,146	\$ (40,706)	\$ 80,187
Plus: Amortization, Depreciation	4,926	541	104	15	8,224	13,810
Plus: Special Items (Extraordinary, Unusual or Non-Recurring Gains or Charges)						
Legal settlement	-	-	-	-	(2,800)	(2,800)
Cost savings initiatives	(41)	34	-	-	116	109
Nationwide protest impacts	101	-	-	-	-	101
COVID-19 impacts	(74)	-	-	-	106	32
Store closure costs	385	-	3	-	-	388
Asset disposals	314	-	-	-	-	314
Adjusted EBITDA	105,561	16,648	1,831	3,161	(35,060)	92,141

	Three Months Ended September 30, 2019					
<i>(in thousands)</i>	Rent-A-Center Business	Preferred Lease	Mexico	Franchising	Corporate	Consolidated
GAAP Operating Profit (Loss)	\$ 52,175	\$ 21,830	\$ 1,213	\$ 1,135	\$ (37,506)	\$ 38,847
Plus: Amortization, Depreciation	5,037	379	82	3	9,393	14,894
Plus: Special Items (Extraordinary, Unusual or Non-Recurring Gains or Charges)						
Legal and professional fees	-	-	-	-	687	687
Store closures	1,831	-	5	-	-	1,836
Cost savings initiatives	242	94	-	-	-	336
Adjusted EBITDA	59,285	22,303	1,300	1,138	(27,426)	56,600

Reconciliation of Net Cash Provided by Operations to Free Cash Flow

(in thousands)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2020	2019	2020	2019
Net cash provided by operating activities	\$ 41,507	\$ 42,711	\$ 296,226	\$ 228,129
Purchase of property assets	(7,807)	(6,922)	(22,557)	(12,010)
Hurricane insurance recovery proceeds	-	-	158	995
Free cash flow	\$ 33,700	\$ 35,789	\$ 273,827	\$ 217,114
Proceeds from sale of stores	9	3,130	196	16,922
Acquisitions of businesses	(700)	(28,597)	(700)	(28,722)
Free cash flow including acquisitions and divestitures	\$ 33,009	\$ 10,352	\$ 273,323	\$ 205,314